### Memorial Hospital Lafayette County 'MHLC' Wednesday, June 19, 2013 MHLC Conference Room Minutes from Monthly MHLC Committee Meeting

**Present:** MHLC Chairperson Bill Moody- County Supervisors Bob Boyle, Ron Niemann, Connie Hull, Medical Director Matt Solverson; CEO Julie Chikowski; CFO Marie Wamsley; DON Kathy Ruef; Accounts Manager Deb Krahenbuhl; Baker Tilly Virchow Krause: Carla Gogin and Carol Maher; County Finance Director, Nicola Maurer; Maintenance Manager, Mr. Jim Pahnke.

### I. Call to Order

Chair Moody called the meeting to order at 8:00 am.

II. Posting

Chair Moody asked if the meeting had been properly posted. CEO, Ms. Chikowski and CFO Ms. Wamsley reported that the meeting had been posted with notices at the Hospital, Health Department, Court House, County Website, and sent to the local Media. Chair Moody declared the meeting to be legal.

III. Approval of Agenda - Discussion and possible action requested

Chair Moody presented the agenda and inquired if there were any changes. Ms. Chikowski stated there were no changes. Mr. Niemann made a motion, seconded by Mr. Wilson to approve the agenda as presented. Voice Vote, Motion passed unanimously.

IV. Minutes - Discussion and possible action requested

Ms. Boyle made a motion and seconded by Mr. Wilson to approve minutes from the May 22, 2013 Memorial Hospital of Lafayette County Hospital board meeting as presented. General discussions, Voice Vote, motion passed unanimously with the changes noted.

V. Financial Report:

1. Presentation of 2012 Preliminary Audit: Baker Tilly Virchow Krause: Carla Gogin and Carol Maher shared highlights from 2012 and addressed questions. The hospital had a good year this year - net revenue was up by about \$1.3 million due to increase in volume. Cash has drastically increased by about \$1,000,000 this year. In 2011 the Hospital had an amount due to other funds, which was due to the County a cash deficit of \$600,000. Note fact that due to increase in volume - the cost per day decreased - as a result in 2012 there is a \$465,000 payable to Medicare. Volumes increased - cost per day went down. volumes went up and that is why there is a payable to Medicare. Ms. Wamsley explained that the Hospital was aware of this and she booked additional allowances for this. Interim Cost Report was discussed and if there was an advantage to continue to do it. It was decided that it was essential to continue this as appropriate. The cost of doing one is about \$1,500. If volumes continue to change as much as they did this year the internum cost report would give a good estimation on the amount due to or due from Medicare. The Ms. Maher mentioned a note on revenues: this year the Hospital settled up with Wisconsin Medicaid and received approximately \$450,000 during 2012, which included 06, 07 & 08 and previously had a receivable booked for \$200,000. About 250,000 that was recognized as revenues that the Hospital will not likely see in future years. Electronic health records received a significant portion of the amount up front so as the next couple years go by that amount will decrease. Ms. Gogin - stated that it was appropriate how the hospital

### **EXHIBIT 1**

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Minutes from Monthly MHLC Committee Meeting recognized the Medicaid receivable. Deficient cash \$605,000 in 2011; then cash increased to \$1,076,718, so, approximate increase in cash \$1,700,000. Dr. Solverson – inquired about the transfer to General Fund. It was noted that there has been approximately \$2 million transferred to the County General Fund over the past 8 years. Mr. Niemann said that now the amount to be transferred is set at 1.5% of gross revenue – this is a fixed amount now. And, then they would evaluate from year to year to make sure it was appropriate. Ms. Gogin noted that they presented comparative financials starting in 2012 due to audit started in 2011.

Financial Ratios were presented. Days Cash on Hand – increased to 33 days in 2012. Should consider setting a benchmark, for example 50 days. Solverson – what is advantage of having that much cash on hand? Ms. Maher – for investments & capital purchases. Net Days in A/R – 52 days. Avg Payment Period – 44 days. Operating Margin – increased. Good compared to Peer Group. Return on Equity – increased. Avg Age of Property & Equip – slightly higher than peer group but comparable. Internal borrowing – nothing significant in internal controls. It was noted that good progress has been made. Solverson – Avg Capital purchases of other CAHS. – they did not have any data related to this. Recommend to definitely look at the Capital Budget – Ms. Chikowski noted the Hospital does have a 5 year capital budget. The goal and desire is to have the hospital continue to stand on its own. General obligation debt will be paid off in 2015 – 2 years from now. Capital Leases – shows up as an obligation – look ahead at Capital Improvements – have flexibility on how to finance projects.

It was also noted that currently Critical Access Hospitals are reimbursed on a cost basis which is very beneficial.

The hospital is trending in the right direction.

2. **CFO Wamsley presented the financial reports with the following highlights:** Exhibit 5 – **Income statement/Departmental Income Statement** – In discussion with the finance department, everything has been posted for April expenses, including the prepaid insurance and payroll accruals. Total Inpatient Revenue is up for the month of April as compared to 2012, this makes the year to date comparable to 2012 and slightly higher than budget. Total Operating Room Revenue is showing a very good increase in the month of April, 2013 and it is expected this will continue to increase. Therapy and Rehab is also showing increases for the month of April. Radiology and Lab are down on the inpatient side but have shown good increases on the outpatient side. The Emergency Room continues to see revenue increases into April. April is showing a \$234,210 YTD profit after the transfer of \$104,336 to the County General Fund. Year to date Operating Margin percentage is approximately 4.776%. Ms. Chikowski noted that an updated 2013 budget will be coming when we present the 2014 budget, as well.

Wages & Fringes – May year to date is showing that the Wages and Fringes are over budget by \$18,159, giving an annualized over budget of approximately \$43,582, however some of this is due to a couple unexpected retirement payouts in the first part of the year, which totaled

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approximately \$75,000, which was all expensed in the first part of the year. So, this should even out throughout the year. It was noted that the Hospital Board would like to look at FTEs each month, as well. Ms. Chikowski stated she will have Jody incorporate this into the OT Report.

Exhibit 4 – **Balance Sheet** – Cash as of April 30, 2013 is showing \$1,365,916. The Accounts Receivable balance, as of April 30, 2013 is at \$2,947,758. Long Term Debt is down to \$278,418. Ms. Wamsley also noted that she has increased the calculations to allow for the Sequestration and the 1% decrease from Medicare.

Exhibit 3 – **Aged Accounts Receivable** - The net days outstanding in accounts receivable is 48.05 days, with 62.54% of accounts receivable being in the 0-30 days outstanding, and 15.63 in the 31-60 days. Currently for the month of April \$445,192 is greater than 90 days old, which is down by \$43,673 from the previous month.

Mr. Wilson made a motion and seconded by Mr. Boyle to accept the Financial Report as presented – Other General Discussions - Voice Vote, Motion Passed Unanimously.

3. **Utilization Report: Report Only** - Acute Inpatient Days are up compared to 2012. Great increases in revenue. Surgical cases are up. Rehab dept. down, medical outpatients procedures were down compared to 2012. ER and Urgent care are stable with 2012.

Mr. Boyle made a motion and seconded by Mr. Wilson to approve financials, Voice Vote, motion passed.

### VI. Personnel – discussion and possible action requested.

- 1. Staff Updates:
  - Kathy Ruef reported that 2 new RN's were hired & 2 PRN CNAs they are more consistent in volumes in ER and Swing-bed. Mr. Wilson asked if they were within service area Ms. Ruef stated they were. Ms. Hull asked if they were new grads one is a new grad and one has experience. Ms. Wamsley has a PT housekeeper 6 8:30 p.m. position to be refilled. 2 Lab PRNs started, they were both students here and didn't require much orientation.
- 2. May Overtime Report Ms. Chikowski handed out the Overtime Report for the month of May. Lab will decrease in time now that they have PRN's hired and in place. Radiology up due to call-ins. Dietary down, OPC orientation of new employee, OR due to increased activity and call, RN's 2 on medical leave and one RN was terminated, ER overtime is in line with last year CNA's medical leave, Nursing Admin is down from last and are coming in July looking to salary as part of the next year's budget. Maintenance call ins. Overall Overtime is down about 230 hours YTD from last year so trending in the right direction. Everyone is being careful of their time.
- 3. **Pharmacy Recruitment**: Update: Job posting handed out for their review currently budgeted for 2013 allows us to potentially work with \$129,000 to \$132,000. There have been six people interested in the Pharmacy position. Only one of these is a new graduate.

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The Pharmacist from Upland Hills is contracted to help with the after-hours pharmacy needs. Currently the Pharmacist is covering 8am – 2:30pm. We are looking to have full time coverage. Motion by Mr. Wilson to approve up to \$47/hour with benefits or to be contracted for a total not to exceed \$131,000, and seconded by Mr. Boyle, voice vote, motion passed.

4. Therapy Department/PTA Position: Ms. Chikowski presented a new position for a Physical Therapy Assistant at 40 hours/week. The Human Resource Committee and the Full County Board has approved the hire of the new Physical Therapy Assistant pending approval from the Hospital Board. Motion by Mr. Niemann, seconded by Mr. Wilson to approve the hire of a Physical Therapy Assistant – voice vote, motion passed. Ms. Chikowski noted that eventually they will be looking at hiring a Certified Occupational Therapy Assistant, as well.

### VII. Medical Staff Report - Discussion and possible action

 Appointments for approval were presented. The appointments have all been approved by Medical Staff: Brenton Jenkins, Barbara Hostetler, Ramses Masis, Gregory Keeling & Jeffrey Klein. Motion was made by Mr. Niemann, seconded by Mr. Boyle to approve the appointments as presented per recommendation of the Medical Staff, voice vote, motion passed.

### VIII. Management Report – discussion and possible action

### 1. New Business:

a. IT Request: Ms. Wamsley gave an update on the Tablets for the Rehab Department, stating that the original approval and purchase for the cheaper tablets did not work out. It was difficult to see the screens and the IT staff were unable to increase the size to see it. Ms. Wamsley stated she had the IT staff to review other options and they recommended the iPads. Per conversation with Mr. Moody it was ok to purchase what the IT recommendation was, which was the iPads. Total purchase of the refurbished iPads was \$319 each, total \$638, which is still under budget which was \$800. The iPads will have protective covers and will be locked to avoid theft. This was for information only.

### 2. Old Business:

a. Generator: Mr. Pahnke has talked to PDC and Tuescher Electric and they have put together a bid for what is needed to have all the hospital on a generator. This would be similar to the current Generator. This new generator would allow for full service throughout the hospital and there is room for growth on the newer generator. Cost is estimated at \$111,500.20. Because the cost estimate is over \$50,000 it will need to be sent out for bids. Concerns brought up that Dialysis is not currently on the newer of the two Generators that are onsite now and the old generator is not working. Ms. Ruef voiced concern that because the Dialysis is not on a working Generator, the Hospital Board will need to look at replacing the generator soon. To make the Generator quoted a "closed transition transfer switch" the cost would be \$21,000. Mr. Niemann noted that the Hospital will need to have someone come in

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and look at what all needs to be serviced and what is needed. Mr. Pahnke will go back & assess and send out for additional bids. Ms. Chikowski and Ms. Wamsley will review the budget to see if things could be moved to next year to allow this purchase in 2013, since there is a need.

Note: Mr. Wilson had to leave the meeting.

- b. Dept. Moves Update: Ms. Chikowski noted that things continue to move forward for the moving of departments to open space for expansion of the Outpatient Clinic. The IT Department is looking at switching IT over in July at the Manor. Medical The Medical Records Department has been working diligently on purging files. Temporarily to allow more work space for the Physicians, the OB Manager's office was opened up to allow Physicians to use this space and she moved in with the other Nurse Managers. They are looking at long-term plans for more space for the Physicians.
- c. OB Recruitment: Ms. Hull had a meeting with Southwest Health Center of Platteville regarding their OB/GYN, and they would like to see how things go before they look at sharing time. The new OB/GYN that will be starting at Platteville in October. They are also hiring a new Orthopedic Surgeon who will be starting soon, as well. The Platteville CEO would like to allow the new Orthopedic Surgeon an opportunity to get established. MHLC is hoping to have a relationship with Southwest Health Center to share some time with these Physicians, Ms. Chikowski will be getting in contact with him to discuss a future relationship.
- IX. Audit of Bills The bills were presented for approval.

  Mr. Niemann made a motion and seconded by Mr. Boyle to approve the Audit of Bills as presented.

  General Discussion Voice Vote Motion Passed Unanimously
- XI Next Meeting Chair Moody set the next meeting date.

### Next Hospital Board Meeting set for July 24, 2013 at 10:00 am MHLC Conference Room

XII Adjournment – Mr. Boyle made a motion and seconded by Mr. Niemann to adjourn the meeting at approximately 10:09am. Voice Vote Motion Passed Unanimously

Focus Statement

"Caring...Quality...Life...We take it Personally."

2 Months	1 Month	Memorial Hospital of Lafayette County Balance Sheet For Period Ended June 30, 2013	PRIOR	EXHIBIT 4 CURRENT
Prior	Prior	ASSETS	YEAR	YEAR
1,365,916	889,124	CURRENT ASSETS CASH AND CASH EQUIVALENTS	360,581	966,967
2,947,758	2,644,103	ACCOUNTS RECEIVABLE	3,096,694	2,754,277
(884,426)	(946,511)	RESERVE FOR DOUBTFUL ACCOUNTS	(1,130,593)	(1,001,647)
(001,120)	(0 10,011)	DUE FROM OTHER GOVT-STATE	(.,,.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
-	<b></b>	ADVANCES TO CGS	-	*
404,078	403,191	INVENTORY	386,431	383,811
216,207	214,807	PREPAID EXPENSE	174,588	207,340
4,049,533	3,204,714	TOTAL CURRENT ASSETS	2,887,701	3,310,748
•		RESTRICTED ASSETS		
2	***	DEBT SERVICE PREPAYMENT	-	**
-	-	VOLUNTEER CONTRIBUTION	-	**
	•	VOLUNTEER OFF-SET	<del>"</del>	-
•		CAPITAL ASSETS		
10,700,369	10,721,485	PROPERTY, PLANT & EQUIPMENT	10,560,332	10,735,929
(6,510,754)	(6,557,652)	LESS: ACCUMULATED DEPRECIATION	(6,154,526)	(6,593,627)
4,189,615	4,163,833	NET CAPITAL ASSETS	4,405,806	4,142,301
8,239,148	7,368,547	TOTAL ASSETS	7,293,506	7,453,049
		CURRENT LIABILITIES		
418,045	298,477	ACCOUNTS PAYABLE	371,099	177,143
226,786	228,726	CURRENT PORTION OF LONG TERM DEBT	349,274	226,479
192,332	82,700	ACCRUED SALARIES AND PAYROLL	79,139	83,703
262,190	252,079	ACCRUED VACATION	233,735	238,827
60,949	47,377	RETIREE CURRENT VESTED BENEFIT	24,054	41,084
•		ACCRUED INTEREST	-	**
-	**	DEFERRED REVENUE		
250,000	ec 14	DUE TO/(FROM) MEDICARE/MEDICAID OTHER CURRENT LIABILITIES	(348,089)	(58,384)
1,410,301	909,360	TOTAL CURRENT LIABILITIES	709,213	708,852
		LONG TERM LIABILITIES		
278,418	243,623	LONG TERM DEBT- '05 \$1M	463,143	236,206
#101/110	- 101020	DUE TO GENERAL FUND(remodel\$1.7)	***	
424,425	428,848	VESTED BENEFITS-SICK LEAVE	496,377	432,810
702,843	672,471	TOTAL LONG TERM LIABILIITES	959,519	669,016
•		FUND EQUITY	•	
4,315,275	4,323,401	DESIGNATED RESERVES	4,329,093	4,289,906
1,699,210	1,351,796	UNDESIGNATED RESERVES	1,184,163	1,517,252
111,518	111,518	CONTRIBUTED CAPITAL	111,518	111,518
-	-	RESTRICTED RESERVES-DEBT SERVICE	-	•
8,239,148	7,368,547	TOTAL LIABILITIES AND FUND EQUITY	7,293,506	7,296,544
	:   Y Y Y   Y T 1	to the transmission to the state of the stat		

## Income Statement For Period Ended June 30, 2013

6.055%		6.709%	6.116%		Operating Percentage		6.055%		6.933%	20.532%	
507,748	\$	678,874	456,825 \$	ક્ક	Net Income/(Loss) after Transfer to County Fund		84,157	45	109,378	289,116 \$ 109,378	₩
(155,218)	43.5% &	(109,053)	(156,505) \$	<del>(4</del> )	Transfers From/(To) General Fund	1.4%	(25.727)	43.5% \$	(18,175)	(26,084) \$	W
662,966	-22.2% S	787,926	613,329 \$	ω	Total Income/(Loss)	186.8%	109,884	147.1% \$	127,554	315,200 \$	es
37,624	-112.9% \$	123,726	(15,994) S	w	Total Other Income / (Expenses) from Operations	-501.7%	6,236	-615.6% <b>\$</b>	4,858	(25,048) \$	w
,			to 4	မော	Gain/(Loss) on Disposal		(2.1.2)		-		s e
79,587 (3.265)	#DIV/0! \$	161,951	25,589 \$ - \$	en en	Other Grants & Dietary Revenue Other Expenses- Grants	-228.8% 0.0%	13,191	-252.1% \$	11,172	(16,992) \$ - S	ya KA
(58,599)	\$ %6.8	(57,707)	(62,838) \$	to.	Community Outreach Expenses		(9,713)	24,9% S	(9,512)	(11,883) \$	40
19,901	9.1% \$	19,482	21,255 \$	to.	Other Income / (Expenses) Community Outreach Income( Med Alerts)	16.0%	3,299	19.6% \$	3,198	3,826 \$	έΛ
YTD Budget	% Chg YTI	YTD 2012	YTD 2013 Y	.,		% Chg Budget	Budget	% Chg PR YR	6/30/2012	6/30/2013	, ,

Juoe 30, 2013

# Profit and Loss Statement https://document/works/pic/wo

## Income Statement For Period Ended June 20, 2013

625,342	-5.3% \$	664,200	65	629,323 \$	es.	Performed	228.3%	103,648	177.3% \$	\$ 122,696	340,249	69
						income/ (Loss) from Services						•
6,338,633	-0.2% <b>\$</b>	6,099,350	49	6,086,144	€9	Total Expenses	-16.2%	1,050,602	-19.0% \$	\$ 1,086,451	880,350	44
1,861,479	\$ %50-	1,896,368	₩,	1,880,158	es es	lotal Ancillary Services	-8.9%	308,532				• <del>6</del> 4
										į	İ	
14,595	-35.4% \$	14,288	ta	9,236	w	Interest Exp - Dialysis	-60.3%	2,419	-58.4% \$	2,310	961 \$	ь
270,260	-7.2% S	270,108	69	250,724	₩	Depreciation Expense	5.7%	44,795	7.1% \$		47,332 \$	€∕3
1,062,548	-1.7% \$	1,120.015	69	1,100,765	છ	Adm. Telep/TV, Case Mgmt)	-13.9%	176,113	-5.7% \$	_ ;	151,699 \$	69
514,076	5.6% \$	491,958	<del>U)</del>	519,433	છ	Ancillary Services Support Services( Dietary, Leundry, Plant Oper, Maint, Mat Mgmt) Other Services( Adm. Rus Off. Med Box Nur.	-5.0%	85,206	-10.9% \$	\$ 90,810	80,955 \$	W
4,477,154	0.1% \$	4,202,982	<del>(A)</del>	4,205,986	69	Total Clinical Expenses	-19.2%	742,070	-24.0% \$	\$ 788,234	599,403	64
187.220	12.2% S	180,281	\$	202,337	l w	Pharmacy	15.4%	31,031	3.6% \$	34,588	35,805 \$	\$
670,390	-9.8% \$	645,771	ŧA	582,767	69	Radiology	-33.9%	717,114	-24.0% \$		73,469 \$	es
439,891	-2.2% \$	424,798	49	415,283	w	Lab	-11.0%	72,910	11.8% \$		54,894 \$	69
600,833	-9.7% \$	609,932	69	550.881	es	Therapy/RT/ Rehab	-91.1%	99,586	-93.0% \$	125,869	8,856 \$	ક
148,368	4.0% s	155,168	€9	148,909	€9	Renal Dialysis	-11.3%	24,591	-16.1% S	25,990	21,815 \$	es
967,318	30.6% S	741,544	<del>()</del>	968.093	69	ER/Clinic / Treatment Room	3.5%	160,329	-7.7% S	179,742	165,924 S	s
611,119	0.2% S	607,643	<del>(A)</del>	606,296	₩	OR Recovery/ASC/ Anesthesia	1.3%	101,290	-14.9% \$	120,643	102,642 S	w
160,898	-34.4% S	146,040	63	95,757	69	OB Nursery	-33.4%	26,668	-32.7% \$	26,383	17,749 \$	Ø
691,118	-8.1% \$	691,805	€Þ)	635,864	<b>⇔</b>	Med/ Surg/ Observation/ Hrt Mintr/Swingbed	-5.5%	114.550	-10.0% \$	120,314	108,249 S	છ
						Clinical Expenses						
						Expenses						
YTD Budget	% Chg Y	YTD 2012		YTD 2013			% Chg Budget	Budget	% Chg PR YR	6/30/2012	6/30/2013	_

June 30, 2013

# Profit and Loss Statement TOURSE STATEMENT TOU

## Income Statement

6/30/2012 % Chg PR YR

Budget

% Chg Budget

Revenue Inpatient Revenue

YTD 2013

% Chg

YTD Budget

6 963 975	-D 7% S	6.763.551	6,715,467 \$	↔	Net Revenue from Services	5.7%	1,154,250	0.9% \$	1,209,148	1,220,599 \$	ξħ
(3,364,014)	14.0% S	(3,136,316)	(3,574,185) \$	W	Total Allowances	-21,7%	(557,571)	-22.1% \$	(560,720)	(436,552) \$	
(1,121,747)	-11.0% \$	(071, (03)	e (202,011)	6	Continued State ( State	00.00	( october)	•			
		1071 100)	7775 2521 6	n	Commercial or inche the track and annual	% & & & & & & & & & & & & & & & & & & &	(185 925)	-39.4% S	(126,414)	(76,601) S	co.
(641,701)	1.6% S	(595,026)	(604,682) \$	69	Medicaid	-13.1%	(106,359)	-35.6% \$	(143,507)	(92,439) \$	en
86,806	144.8% \$	(115,289)	(282,204) \$	(A)	Bad Debt Allowance	-272.2%	14,388	42.2% \$	(17,414)		ы
(690,474)	14.5% \$	(696,198)	(797,010) \$	w	Dialysis	15.6%	(114,443)		(117,682)	(132,352) S	60
(996,897)	29.9% S	(858,642)	(1,115,036) \$	ęs	Medicare	-33.2%	(165,232)		(155,702)		es.
	- 4				Allowances				•	<i>y</i>	
10,327,989	3.9% \$	9,899,867	10,289,652 \$	€9	Gross Revenue from Services	-3.2%	1,711,821	-6.4% \$	1,769,868	1,657,151 \$	69
7,725,758		7,235,047	7,869,697 \$	45	Total Outpatient Revenue	1.8%	1,280,512	-1.8% \$	1 326 598	1,303,000 \$	ક્ક
319,027	\$ %6.0-	315,363	312,435 \$	es	Pharmacy/IV	22.3%	52,877	14.2% \$	56,645	64,684 \$	65
579,963	3.4% S	573,303	592,965 \$	ŧn	Laboratory	4.9%	96,126	-1.4% \$	92,690	91,377 \$	69
1,079,660		1,088,608	898,124 \$	es	Renal Dialysis	-13.1%	178,949	-19.6% \$	193,310	155,459 \$	s
2,022,048	4.6% \$	1,950,745	2,040,573 \$	40	Radiology	-6.7%	335,146	-15.4% \$	369,559	312,650 S	s
789,676	3.4% \$	749,012	774,464 \$	s	Therapy/RT/ Rehab	-29.4%	130,886	-20.9% \$	116.832	92,379 \$	မာ
1,312,694	43.5% S	1,137,867		w	ER/ Urgent Care/ Clinic/ Treatment Room	43.1%	217,574	8.5% <b>\$</b>	286,843	311,311 \$	υ
1.527.218	-2.9% s	1,169,838	1,135,743 S	69	Ambitry Srgry/OR & Recvry/ Anesth	-19.5%	253,130	23.1% \$	165,542	203,722 \$	ເກ
95,471	92.6% \$	250,310	482,055 \$	u)	Nursing Proc/Obsrv/Med Surg	351.3%	15,824	58.1% \$	45,178	71.419 S	Ø
			i		Outpatient Revenue		•				
2,602,231	-9.2% \$	2,664,820	2,419,955 \$	e <del>s</del>	Total Inpatient Revenue	-17.9%	431,309	-20.1% \$	443,270	354,151 \$	€9
378,376	4.1% \$	346,828	332,501 \$	s	Phamacy/IV	-23.1%	62,714	-31.2% \$	70,142	48,252 S	w
298,385	-0.2% \$	191,782		s	Laboratory	-44.2%	49,456	-24.2% \$	36,418	27,592 \$	69
167.214	-20.2% s	154,514	123,360 \$	છ	Radiology	-2.2%	27,715	146.0% \$	11,018	27,100 \$	6A
347,959	-3.3% s	328,728	317,903 \$	ŧA	Therapy/RT/ Rehab	-14.5%	57,673	-25.5% \$	66,160	49,316 \$	es
222,148	-42.3% S	503,663	290,656 \$	₩	OR/ Recovery Rm/ Anesthesia	-81.7%	36,820	-90.8% \$	73,185	6,739 \$	69
70.397	-17.6% S	67,562	55,690 \$	¢A	Services)	-67.9%	11,668	-63.7% \$	10,322	3,746 S	is.
152,214	33.9% \$	142,035	\$3,918	U	Nrsng Services (Med/Surg,Hrt Mntr-JP, ER	10.0%	40,440		1000		
965,538	9.1%	607,628			Number   Physical Actions From	10:20	30,000		28 875		A
1	2	200		ń	Routine Serve (Rin Swated Nursing Droc)	10.7%	160.034	20.4% S	147,152	177 104 S	ŧn

### **Profit and Loss Statement** Unaudited

### Dept Profit/(Loss) For Period Ended 6-30-2013

	W	(s)	T			s)		w				~~~~				şs	S	50	U	· ·	· ·	· (1)	60	<b>(</b> )	60	· co	w	 T	T
•	(109,053)	5,944,984				161 951		19,482						٠٠٠,		6,763,551	(3.136,316)	9,899,867	261,799	765,085	2,105,259	1,088,608	1,077,739	1,673,502	1,137,867	142 035	1,247,581	Revenue	
		\$ 5,157,058		9 <b>č</b>	ń		\$ 57,707		•	\$ 14,288	\$ 270,108	<u>سر</u>		\$ 491,958		\$ 4,202,982		\$ 4,202,982	\$ 180,281				_			\$ 146,040	\$ 691,805	Expenses	dLA ALD
49	s	to.	-	<b>,</b>	2			(n	€9	49	S			s,		S	s	S	S			_	69			(A		 ינ	
678,874	(109,053)	787,926		1	0,00	101071	(57,707)	19,482	1	(14,288)	(270,108)	(1.120.015)		(491,958)		2,560,568	(3,136,316)	5,696,885	481,911	340,287	1,459,488	933,440	467,807	1.065,858	396,323	(4,005)	555,775	 Profit/(Loss)	
		11%														38%		58%	73%	24.2	%egs	86%	43%	64% 84	35%	3%	45%	Profit %	
Net Income/(Loss) after Transfer to County Fund	Transfers From/(To) General Fund	Net Income/(Loss) Before Transfer	(sain/Loss) on Disposal	Cuer paperses Grants	Chief Granis & Dietary Neverton	Office State & Distance Developed	Community Outreach Expenses	Community Outreach Inc. (Med Alerts)	Bad Debt Expense	Interest Exp - Dialysis	Depreciation Expense	Nur Adm, Telep/TV, Case Mgmt)	Other Services (Adm. Bus Off, Med Rec,	oupport services ( Dietary, Laundry, Flant Oper, Maint, Mat Momt)	Ancillary Services & Other	Subtotal before Ancillary & Other	Allowances	Dept Totals	PharmacyllV	Laboratory	Radiology	Renal Dialysis	Therapy/RT/ Rehab	OR, ASC, Recovery Rm, Anesthesia	ER, Urgent Care, Treatment Rm, Clinic	Nursery, LDRP (Obstetrics)	Routine Services, Med/Surg, OSS, SWB, Nursing Procedures	Department / Description	
	es	64	†		*	9		<del>(/)</del>								€9	60	8	w	1/3	€/3	49	60	69	65	₩	40	77	$\vdash$
	(156,505)	6,762,311			600,02	5	ļ	21,255								6,715,467	(3,574,185)	10,289,652	644,936	784,407	2,163,933	898,124	1,092,367	1,426,398	1,633,339	93,918	1.552.230	Revenue	
		\$ 6,148,982	1			07,000	क्ष्य दस्त		(S)	\$ 9,236	\$ 250,724	\$ 1,100,765		\$ 519433		\$ 4,205,986		\$ 4,205,986	\$ 202,337	\$ 415,283	\$ 582,767	\$ 148,909	\$ 550,881	\$ 606,296		\$ 95,757	S 635.664	Expenses	01X
ts.	છ	v	T <sub>s</sub>	0	9 64			69		w	w	6/3		, ,		45	60	49	69	Ø	49		₩	w	w	_		 Į.	
456.825	(156,505)	613,329	<u> </u> ,		595,52	25 520	1868 (3)	21.255	,	(9,236)	(250,724)	(1,100,765)	(T. 10.0)	1510 422)		2,509,481	(3,574,185)	6,083,666	442,598	369,123	1,581,167	749,215	541,487	820,103	665,247	(1,839)	916 565	Profit/(Loss)	
		9%						,,		•		•				37%		59%	%g9	47%	73%	838	50%	57%	41%	ζ, %	50	 Profit %	
	છ	S	T		G	)	(	<i>(</i> 2)								45	63	\$ 1	40	69	(A)	ы	69	Ø	₩	€> (	A		
		7,063,463			79,587		000	19 90								6,963,975	(3,364,014)	10,327,989	697,402	878,348	2,189,262	1,079,660	1,137,636	1,749,367	1,312,694	152.214	1 131 406	Revenue	
		\$ 6,400,497		\$ 3,265		56,599						\$ 1,062,548	014,070	A		\$ 4,477,154		\$ 4,477,154	\$ 187,220	\$ 439,891	\$ 670,390	\$ 148,368	\$ 600,833	\$ 611,119	\$ 967,318	\$ 160.898		Expenses	Jun 2013 YTD Budget
ń	\$	Ø	¢n	69	63	(/:	3 6	n (	(A	()		¢5	¢	?			(A)	\$ 5	49	49	Ś	69	40	ю	69 (			 -11-20-22-21-21-2	
507 7A8	(155,218)	662,966		(3.265)	79,587	(58,599)	18.80	3000	,	(14,595)	(270,260)	(1,062,548)	(0.4,0,0)	151 1070		2,486,821	(3,364,014)	5,850,835	510,182	438,457	1,518,872	931,292	536,802	1,138,248	345,376	18684	ò	Profit/(Loss)	
		8														36%		57%	73%	50%	888	88%	47%	658	26%	200	}	Profit %	

Thospits addition software/marlewIClid Documents/MarinfVIVIamaleyUQ Monthly Fluencial Statements/2013/US Junel June Income Statement